BOONE HOSPITAL CENTER
BOARD OF TRUSTEES
Minutes – March 11, 2019

CALL TO ORDER
The Boone Hospital Center Board of Trustees called the meeting to order at 3:30 p.m. on March 11, 2019, in Conference Room C of Boone Hospital Center located at 1600 E. Broadway, Columbia, Missouri.

Board of Trustees present included:
Brian Neuner    Dr. Jerry Kennett    Jan Beckett    Randy Morrow    Greg Steinhoff

Boone Hospital staff present included:
Jim Sinek—President
Barry Chambers—VP of Finance
Kate Pitzer—Director of Legal Services
Michelle Zvanut—VP of Human Resources
Monica Smith—Chief Nursing Officer
Robin Blount—Chief Medical Officer
Andy Getzoff—Chief of Staff
Dave Pederson—Director of Support Services
Ben Cornelius—Director of Marketing
Rhonda Parton—Executive Director of Operations
Danielle Atterberry—Director of Imaging Services
Shelly Rackers—Executive Assistant/Recorder

Others present included:
Brian Whorley—Trustee Consultant
Tom Schneider—Board of Trustees’ Legal Counsel
Mark Goran—Board of Trustees’ Legal Counsel (Polsinelli) (via conference call)
Dan Atwill—County Commissioner
Barry Mathis, Brian Fuller, Michael Ramsey and Anderson Payne - PYA

APPROVAL OF CONSENT AGENDA
The Board of Trustees meeting minutes from February 18, 2019, were presented for approval.

Motion made by Dr. Jerry Kennett and seconded by Jan Beckett to approve the minutes of the February 18, 2019 meeting. Motion carried unanimously.

Motion made by Dr. Jerry Kennett and seconded by Jan Beckett to approve the renewal of Directors & Officers Insurance. Motion carried unanimously.

INSPECTION REPORT
Danielle Atterberry, Director of Imaging Services, presented the current state and expansion of Interventional Radiology and support of Neuro programs.
CHIEF OF STAFF REPORT
Dr. Andy Getzoff reported out on the following:

New Department Formation: Dr. Getzoff reminded the group of the ongoing proposal to form a new department, the Department of Inpatient Medicine, or otherwise to bifurcate the existing Medicine Department. He indicated that his interest in this process as Chief of Staff derives from the perception that the hospitalists and intensivists taking care of the bulk of hospital inpatients do not have a seat or voice on the MEC. A new department would be composed of hospitalists and intensivists and critical care pulmonologists, reducing the workload on the current Medicine Department leaders. Other alternative proposals to improve hospital-based medicine representation at the MEC include Co-Chiefs and Co-Vice Chiefs for the existing Medicine Department, or adding an additional at-large MEC seat.

MEC Medical Library Contribution: The MEC voted to contribute $4,000 to the Boone Hospital Medical Library. This has been an annual contribution from the MEC for journal subscription costs. Dr. Blount routinely reviews current journal and on-line subscriptions.

Mid-Level Privileges: Dr. Getzoff reported that a request was sent through the Credentialing Committee to add privileges for mid-levels, and specifically NPs and PAs, in the ICU to place emergency dialysis catheters. The technique is similar to central line placement; mid-levels can already request privileges for central line placement. Credentials determined that mid-levels will be required to have 10 proctored cases, or 5 proctored cases if they already have central line privileges. After discussion, the MEC also approved the request and sent it to the CHAS Board for a final determination.

Star 44: Dr. Getzoff reported that Jim Sinek discussed with the Medical Staff the need to improve the Star 44 system for accepting transfers. Currently, referring hospitals are placed on hold while the charge nurse looks for and discusses the case with a potential accepting physician. This process takes time and Boone has seen a resulting loss of referrals to our hospital. The MEC agreed that Mr. Sinek should begin approaching the various physician groups involved to discuss how the process can be improved.

OR Starts: Administration is working with the Surgery Department to try to improve the on-time starts in the OR, specifically, ensuring that the first case begins on time. Each surgeon’s data will be reviewed to identify any trends. Currently, 48% of the first cases are beginning on time.

PLANNING, DESIGN and CONSTRUCTION
Dave Pederson, Manager of Planning, Design & Construction, provided an update on various planning, design, and construction projects in progress.

PRESIDENT’S REPORT
Jim Sinek complimented and gave thanks to Dr. Getzoff for stepping up as Chief of Staff and doing a stellar job.

Jim also reported on the Star 44 System process, stating that Administration is currently working to refine this process. Currently, and historically, the House Supervisor receives the call, and the culture has been to “get permission” to admit. The new structure/thought process would be that the House Supervisor
would make the admit determination and not put the requesting facility on hold. Dr. Jerry Kennett agreed that the task of smoothing the process and facilitating admissions to Boone Hospital is not an easy one.

Administration has been meeting with the Spine Surgeons regarding spine supply costs and utilization. Dr Parker has been a significant leader/Chair in this regard. The seven procedures with the highest level of supply expenditures have been identified, and Dr. Parker has made decisions based on the data reviewed. In the next month meetings will occur with each surgeon, and then the group will be pulled together to discuss how supply costs might be reduced.

Jim reported that interviews for the IPN Vice President position have been completed and Jim Tune has been offered the position and accepted. He will start in a few weeks.

Dr. Robin Blount reported on the Clinical Excellence Scorecard. She also shared that two full time physicians have signed contracts to work at BJCMG-South. There are also 3 Hospitalists signing on to start work at Boone Hospital, beginning in the summer; one will start the last week of July, one in August, and in September. With the resignation of Dr. Phan, the general surgery physicians, Dr. Pedersen and Dr. Vaden have been very engaged in continuing to build their practice and finding an ideal third partner for their group.

Ben Cornelius, Marketing Director, shared with the group that they are currently filming commercials for the new Boone Hospital “I Believe” campaign. Commercials will begin airing April 5th.

He also mentioned that news of the 5 Star Rating Boone received has generated very positive feedback.

INTRODUCTION OF GUESTS
Brian Neuner introduced guests attending the meeting from PYA.

FINANCIAL REPORT
Barry Chambers, Vice President of Finance, presented the Trustee financial statements for February 2019, as well as the hospital financials.

BOONE COUNTY UPDATE
Dan Atwill updated the group on the status of proposed bridge repairs.

ADJOURNMENT
On a motion under Subsection (2) of Section 610.021 RSMo, pertaining to: (a) the possible leasing, purchase, or sale of real estate; (b) subsection (14) of Section 610.021 RSNo, the terms and conditions of a negotiated contract; and (d) subsection (14) of Section 610.021 RSMo, matters protected from disclosure by law, motion made by Randy Morrow seconded by Jan Beckett, the Board approved convening into executive session and closing the regular meeting and open records at 4:27 p.m. Motion carried unanimously.