CALL TO ORDER
The Boone Hospital Center Board of Trustees called the meeting to order at 3:30 p.m. on Wednesday, April 17th 2019, in Conference Room C of Boone Hospital Center located at 1600 E. Broadway, Columbia, Missouri.

Board of Trustees present included:
Brian Neuner    Dr. Jerry Kennett    Jan Beckett    Randy Morrow    Greg Steinhoff

Boone Hospital staff present included:
Jim Sinek–President
Barry Chambers–VP of Finance
Kate Pitzer–Director of Legal Services
Michelle Zvanut–VP of Human Resources
Monica Smith–Chief Nursing Officer
Andy Getzoff–Chief of Staff
Myrl Frevert–Director of Support Services
Ben Cornelius–Director of Marketing
Amy Begemann–Director of Cardiology Service Line
Leslie Duckworth–Director of Quality
Shelly Rackers–Executive Assistant/Recorder

Others present included:
Brian Whorley–Trustee Consultant
Tom Schneider–Board of Trustees’ Legal Counsel
Diane Lynch–President Stephens College
Tim Klocko–Vice President for Finance and Administration
Leslie Willey–Vice President for Academic Affairs

SWEARING IN OF BRIAN NEUNER
Brianna L. Lennon, Boone County Clerk swore in Brian Neuner as a returning Board of Trustee member. Randy Morrow presented the Slate of Officers:

Brian Neuner, Chair
Dr. Jerry Kennett, Vice-Chair
Jan Beckett, Secretary
Randy Morrow, Treasurer

Motion made by Greg Steinhoff and seconded by Dr. Jerry Kennett to approve the Slate of Officers. Motion carried unanimously.
APPROVAL OF CONSENT AGENDA
The Board of Trustees meeting minutes from March 11, 2019, were presented for approval.

Motion made by Randy Morrow and seconded by Dr. Jerry Kennett to approve the minutes of the March 11, 2019 meeting. Motion carried unanimously.

INSPECTION REPORT
Jan Beckett introduced Amy Begemann, Director of Cardiology Services, who presented on the MitraClip procedure. This procedure is a new option for patients with mitral regurgitation or a leakage of blood back through the mitral valve of the heart, causing incorrect blood flow. These are typically patients who have been medically managed for mitral regurgitation.

CHIEF OF STAFF REPORT
Dr. Andy Getzoff reported that the MEC is focused on how our clinical documentation specialists help the physicians more accurately document/chart to reflect the acuity of our patients. By documenting comorbidities, we can improve our Observed/Expected mortality ratios, which are publicly reported and affect reimbursement. Our patients want to come to a hospital with better outcomes; this is a measure they look at. The team has identified physician champions for vascular surgery, pulmonary medicine, cardiology, and CT surgery. In addition, Dr. James, Hospitalist, has agreed to be the hospital champion for this project.

Dr. Andy Getzoff reported medical record deficiency letters will again be sent out to the medical staff. The process stopped with EPIC implementation but letters are ready to be sent out again, as needed.

Dr. Andy Getzoff discussed the ongoing issue of how to provide for more representation for our hospital-based physician groups on the MEC. The MEC ultimately voted to form an Inpatient Medicine Division within the Department of Medicine on a temporary basis, pending changes to the Bylaws to allow for 2 Co-Chiefs and 2 Co-Vice Chiefs within the existing Department of Medicine. MEC also voted to make Angela Yuen the Inpatient Medicine Division Chief; Dr. Yuen will be able to attend MEC meetings and will have a vote. This is a temporary measure allowed under the current Bylaws and will remain in effect until language establishing Co-Chiefs and Co-Vice Chiefs within the Department of Medicine is drafted and presented to the full Medical Staff and the Governing Board for vote. If implemented, these Bylaws changes would create an Inpatient Medicine Co-Chief and Outpatient Medicine Co-Chief, and hopefully be in place by 2020. Having Co-Chiefs and Co-Vice Chiefs will reduce the workload on the current Medicine Department leaders, given the size of the Department.

Dr. Andy Getzoff shared that Boone’s Star 44 system for accepting transfers is an ongoing topic of discussion. The team continues to look for ways to improve the process.

PLANNING, DESIGN and CONSTRUCTION
Myrl Frevert, Director of Support Services, provided an update on various planning, design, and construction projects in progress.
Myrl Frevert also presented the current state of the Ann street parking garage.

PRESIDENT'S REPORT

Leslie Duckworth, Director of Quality presented the 2019 January Clinical Excellence Scorecard. She reported that Boone Hospital Center is starting the year off right, with the following activities that have made a positive impact on clinical quality and patient safety.

- Mortality Index: Physicians and the Clinical Documentation Improvement team are collaborating to accurately capture the severity of illness of patients upon arrival to the organization.
- C-Diff: Environmental Services is improving the process for cleaning curtains in patient rooms and observation bays.
- CLABSI: Infusion and Treatment Center nurses led the efforts to re-train 300+ clinicians on recommended practices for central line management.
- Responsiveness of Staff: Shared Decision Making councils and Clinical Engineering are optimizing call alarm systems to ensure timely response to patient needs, while also minimizing clinical alarm fatigue.

Leslie stated it is very clear that success in 2019 is reliant on every member of the team working together toward the same goals.

Monica Smith reported that Harris Breast Center has upgraded, and are now utilizing a breast cancer risk model called Tyrer-Cuzick. This tool identifies women who have higher risk of developing breast cancer.

Barry Chambers reported that our Boone laboratory team has increased its presence and our reference laboratory business over the last six months. We now have convenient lab draw stations located in Broadway Medical Plaza 2, Suite 220 and Broadway Medical Plaza 4, Suite 270, as well as the main Boone Hospital campus and the Nifong Medical Plaza located at the corner of Nifong and Forum in Southwest Columbia. There has been significant demand for this service after a local laboratory company sold their reference lab business to a national chain laboratory. Barry will continue to provide updates as we move forward.

Monica Smith informed the group that Boone received a letter from the Commission on Cancer that we have been re-accredited for 3 additional years with contingencies. The contingencies will need to be resolved by April, 2020.

Jim Sinek shared an update on current physician recruitment successes with the Trustees, as our team continues to grow and expand our services to meet the needs of our patients and the residents in mid-Missouri, and to address the changing local healthcare environment. Boone has recently added six full-time primary care providers to our Nifong Medical Plaza primary care offices and Convenient Care service.
Ben Cornelius reported the following:
- "I Believe in Boone" campaign has kicked off with TV advertisements, billboards and banners
- Molly's Miles was held on Saturday, April 13th, with a record breaking 1,200 runners
- The Baby Expo will be held Saturday, June 1st
- Boone "5 Star" advertising has been running in newspapers/magazines

Michelle Zvanut reported on activities for Hospital week, including the Trustee sponsored Star Bar distribution for staff members.

FINANCIAL REPORT
Barry Chambers, Vice President of Finance, presented the Trustee financial statements for March 2019, as well as the hospital 1st Quarter 2019 financials.

NEW BUSINESS
Tom Schneider introduced the next item, approval of a CHAS lease of space in one of the Broadway Medical Office buildings which consent is required under the ground lease

Motion made by Greg Steinhoff and seconded by Dr. Jerry Kennett to approve the CHAS lease. Motion carried unanimously.

BOONE COUNTY UPDATE
There was no Boone County update as Dan Atwill was unable to attend.

ADJOURNMENT
On a motion under Subsection (2) of Section 610.021 RSMo. pertaining to: (a) the possible leasing, purchase, or sale of real estate; (b) subsection (14) of Section 610.021 RSMo. the terms and conditions of a negotiated contract; and (d) subsection (14) of Section 610.021 RSMo. matters protected from disclosure by law, motion made by Randy Morrow seconded by Jan Beckett, the Board approved convening into executive session and closing the regular meeting and open records at 4:27 p.m. Motion carried unanimously.

Brian Neuner, Chairman
Jan Beckett, Secretary

Shelly Rackers, Recorder